



the
Umbrella of Hope
FOUNDATION

Doing More with Less: Delivering Community Impact in 2025

ANNUAL REPORT | FINANCIAL STATEMENT | BALANCE SHEET |

YEAR ENDED 31st DECEMBER 2025.



The Hague, January 2026

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2025

ORGANISATION INFORMATION	
NAME:	STICHTING THE UMBRELLA OF HOPE NEDERLAND IS ALSO KNOWN AS: The Umbrella of Hope Foundation
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Board Members NL:	Mr. Dhatemwa Michael Mawambi – Board Chairman Ms. Aruna Rao - Board Member and Treasurer Mr. Anton Quist – Adviser
Kvk No:	63567563
Bankers:	ING Bank:



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Executive Summary

Stichting The Umbrella of Hope Nederland presents its Annual Report and Financial Statements for the year ended 31 December 2025, outlining both programme achievements and financial performance.

During the year, the organisation implemented community-based interventions in Uganda focused on vocational training, education, maternal health, and outreach support for vulnerable populations. These programmes were designed to address key barriers faced by disadvantaged children, teenage mothers, and women in rural and low-income communities. Key achievements include the enrolment of 312 teenage mothers in vocational training programmes, with 284 completing and 201 initiating income-generating activities. In the education sector, 450 children benefited from improved learning conditions through the furnishing of four classrooms, completing a full primary education pathway within the school. In maternal health, interventions reached 10 rural villages, with 81 pregnant women identified and supported, including the deployment of an ambulance motorbike to improve access to emergency care. Additional community outreach activities engaged over 20 volunteers, strengthening local support systems.

Financially, the organisation received total income of €35,963.50 and recorded total expenditure of €33,972.67, resulting in a closing balance of €2,415.57 as at 31 December 2025. The organisation maintained strong financial discipline, with approximately 99% of total expenditure directed towards programme activities, demonstrating efficient use of resources. A key strength of TUH is its ability to achieve meaningful and measurable impact with relatively limited funding, through adaptive, community-driven approaches and strong local partnerships.

The achievements recorded during the year were made possible through the continued support of donors and partners. Looking ahead, the organisation aims to build on these results by scaling its programmes and strengthening its capacity to reach more vulnerable communities.

TUH remains committed to transparency, accountability, and delivering practical solutions that improve lives.

1. Introduction and Mission

The Umbrella of Hope (TUH) is a registered independent foundation incorporated in the Netherlands and Uganda. The organisation is established with the primary objective of improving the wellbeing and life outcomes of disadvantaged children, adolescents, young mothers, and women residing in rural and low-income communities.

The organisation focuses on strengthening access to quality education, vocational skills development, maternal and reproductive health services, and integrated community development interventions. TUH operates on the principles of accountability, transparency, community participation, and sustainability, ensuring that all interventions are locally relevant and responsive to identified community needs.

During the 2025 financial year, TUH implemented programmes aligned to its core mandate, with emphasis on education, vocational training, child development, and community outreach.

2. Programme Implementation (2025)

During the 2025 financial year, The Umbrella of Hope (TUH) implemented a range of community-based programmes in Uganda and the Netherlands in line with its organisational objectives in education, vocational training, child development, and community outreach.

2.1. Project A: Vocational Training and Community Empowerment Programme (Uganda)

The project “Leave No Teenage Mother Behind” expanded vocational training access through the procurement of more sewing machines, increasing capacity from an initial fifteen (15) machines.

During implementation, barriers such as distance, transport costs, and childcare responsibilities were identified. In response, TUH adopted a community-based approach, deploying machines to decentralize training points supported by local leaders and volunteers.

Key results: New sewing machines purchased and operationalized; 24 villages reached; 387 teenage mothers identified; 312 enrolled; 284 completed training; and 201 graduates-initiated income-generating activities within six months.



2.2. Project B: Primary School Expansion and Educational Infrastructure Development (Uganda)

The project focused on furnishing four (4) previously completed classrooms (Primary 3–6) at The Umbrella of Hope Foundation school with desks and chalkboards, transforming them into fully functional learning spaces.

The intervention directly benefited approximately **450 pupils** (of which **60% are girls**) and completed a continuous primary education pathway from Primary 1 to Primary 6 within the school.

Key results: 4 classrooms fully furnished; improved learning conditions and classroom organization; enhanced teacher effectiveness; and reduced risk of dropout, particularly at the Primary 3 transition level.



2.3. project c: Zero mothers dying project:

The project strengthened maternal health systems through community engagement, referral mechanisms, and emergency transport. Three (3) ambulance motorbikes were procured, modified, and deployed, and is currently operational in the target community.

Key results: 10 villages covered; 21 Village Health Team (VHT) members trained; 81 pregnant women identified (including 4 adolescents); 7 women's support groups formed (70 members); and referral systems established in collaboration with local health facilities.

A community health camp reached **386 participants** (100 men and 286 women), providing screening and counseling services, and resulting in over **70 pregnant women** registered for ongoing maternal health support.



2.4. Project C: Children's Playground Development

TUH facilitated the establishment of a children's playground to support early childhood development. The initiative involved the installation of basic play equipment and the preparation of a safe, designated play area within the school/community setting.

The playground provides children with structured opportunities for physical activity, social interaction, and cognitive development in a safe and supervised environment. It also supports early learning by encouraging creativity, coordination, and peer engagement.

The intervention has contributed to improved child wellbeing, increased school attractiveness and attendance, and the creation of a more child-friendly learning environment.



2.5. Project D: Volunteer and Community Outreach Programme

The organisation conducted volunteer-led community outreach activities with over 20 volunteers aimed at supporting vulnerable households and strengthening community engagement.

These activities included direct support services, community interaction, and awareness-raising initiatives on education, health, and social wellbeing. Volunteers worked closely with local leaders and community structures to identify vulnerable households and provide targeted support.

The programme contributed to increased community awareness, improved access to basic support services, and strengthened relationships between the organisation and the communities served, enhancing overall programme effectiveness and social inclusion.



3. Statement of Income and Expenditure (2025)

Description	Amount (€)
Opening Balance (1 January 2025)	424.74
Total Income Received in 2025	35,963.50
Total available funds in 2025(Balance from 2024+ total income received in 2025)	36,388.24
Total Expenditure in 2025	33,972.67
Closing Balance (31 December 2025)	2,415.57

3.1 Sources of Income in 2025

Source	Amount (€)	Share%
individual contributions	4,148.87	12
institutional donors	31,814.63	88
Total Income (excluding closing balance from 2024)	35,963.50	100

4. Expenditure Breakdown (2025)

Activity / Cost Category	Amount (€)
Administration + project monitoring costs	1.576,9
Banking & account administrative costs	279,58
Leave no teenage girl behind: vocational training program with community outreach+ sewing machines + Training materials	12.764,59
Primary school set up; new classrooms and furnishing+ school playground	15.183,5
Zero mothers dying: Reducing maternal mortality during childbirth.	3.111,85
Reverse payment adjustment	363

Project D: volunteer community outreach	693,25
Total Expenditure 2025	33.972,67

4.1 Expenditure Ratios

Category	% of Total Spending
Program / project expenditure	99%
Administrative / bank costs	1%

This demonstrates **high efficiency and impact**, with nearly all resources directly supporting the communities we serve.

5. Balance at the end of 2025

Balance b/f by end of December 2025	Amount (€)
Total income n 2025(including balance from 2024)	36388.24
Total Expenditure (2025)	33972.67
Total Balance b/f by end of December 2025	2415.57

6. Governance and Accountability

The Umbrella of Hope (TUH) operates under a dual governance structure comprising Boards in both the Netherlands and Uganda. This structure ensures strong strategic oversight, local accountability, and effective coordination between governance and programme implementation.

The Netherlands Board provides overall strategic direction, financial oversight, and ensures compliance with applicable regulatory requirements. The Uganda Board plays a key role in providing local governance oversight, supporting programme implementation, and ensuring that interventions remain aligned with community needs and priorities.

6.1. Board and Remuneration Policy

The foundation is governed by a Board in the Netherlands, supported by a local Board in Uganda. Board members do not receive remuneration for their services. Operational activities are supported by volunteers and, where necessary, local staff involved in programme implementation.

7. Risk Management

The organisation recognises that its operations are exposed to certain risks, particularly in the context of implementing programmes in rural and resource-constrained environments.

Key risks identified include:

- Operational challenges in remote areas (transport, access, infrastructure)
- Socio-cultural barriers affecting programme participation
- Limited institutional capacity due to reliance on small teams

Mitigation measures applied during the year included:

- Adoption of community-based implementation models
- Strengthening partnerships with local leaders and stakeholders
- Flexible programme design to respond to emerging challenges
- Close monitoring of activities and expenditures

These measures enabled the organisation to deliver its programmes effectively despite operational challenges.



8. Sustainability and Future Outlook

TUH continues to focus on building sustainable interventions that create long-term impact within communities.



Key sustainability approaches include:

- Community ownership through involvement of local leaders and volunteers
- Skills development programmes that promote income generation
- Strengthening local systems such as schools and health referral networks
- Leveraging partnerships to expand reach and impact

Looking ahead, the organisation aims to:

- Expand vocational training programmes to reach more vulnerable women and youth
- Strengthen maternal health interventions, including scaling the emergency transport model
- Secure larger and multi-year funding to enhance programme stability

- Continue to improve organizational systems and reporting capacity

The organisation remains committed to delivering impactful, community-driven programmes that improve lives sustainably.

9. Conclusion

During the 2025 financial year, Stichting The Umbrella of Hope Nederland delivered targeted, community-driven interventions addressing key barriers to education, livelihoods, and maternal health in underserved communities.

Through its programmes, the organisation supported over 300 teenage mothers with vocational skills training, enabled over 450 children to access improved learning environments, and strengthened maternal health systems reaching over 80 pregnant women in hard-to-reach areas. These results reflect a practical and adaptive approach to programme delivery, including decentralized training models and community-based health interventions.



The organisation maintained strong financial discipline, with 99% of expenditures directed towards programme activities, demonstrating a high level of efficiency and commitment to

impact. TUH continues to maximise the use of limited resources to deliver meaningful and scalable outcomes within the communities it serves.

TUH's dual governance structure in the Netherlands and Uganda continues to strengthen accountability, local ownership, and effective implementation.

The organisation extends its sincere gratitude to its donors and partners for their trust and financial support. The progress achieved during the year is a direct result of this partnership, and without such support, these interventions and outcomes would not have been possible.

Building on these results, TUH is well-positioned to scale its proven models in vocational training and maternal health. Continued investment will enable the organisation to reach more vulnerable communities, strengthen existing programmes, and deliver sustained impact over the coming years.

The organisation remains committed to transparency, accountability, and delivering practical, community-led solutions that improve lives.



Michael M. Dhatemwa
Chairman, Board of Directors
The Umbrella of Hope Foundation